

Shared Solutions for Shared Challenges

2025

A Year of Collective Progress



Leadership Message

2025 marked a pivotal step forward for the Global Public Investment (GPI) Network, transforming what began as an ambitious proposition into a maturing movement influencing global dialogue and decision-making. The adoption of our first Strategic Plan (2025–2027) anchored our efforts in three strategic pillars: raising the profile of GPI, deepening member engagement and collaboration, and strengthening our operational foundations to ensure sustainability. These priorities gave coherence to a year characterized by visible advocacy, institutional strengthening, and diplomatic consolidation.

In May we launched the GPI Campaign for our members, a major milestone in raising the visibility of GPI across key countries and regions around the world. Through targeted outreach in international outlets and regionally influential platforms, the campaign significantly expanded understanding of GPI among governments in the Global South. The campaign gained support from **Helen Clark, Winnie Byanyima, José Antonio Ocampo**, amongst other high-level leaders from around the world.

One of the most significant achievements of the year was the growing political support around GPI through the **Sevilla Platform for Action**, where governments and international organisations publicly committed to exploring and advancing shared financing mechanisms. This culminated in the establishment of the **Coalition of Governments and International Organisations for GPI**, showing that GPI is not only conceptually compelling but politically feasible.

Our participation in the **Financing for Development (FfD)** process in Sevilla, at the UN General Assembly, the South Africa G20 Presidency, and other global policy spaces helped elevate GPI into multilateral conversations about the future of global public finance. GPI is increasingly seen as a practical response to a financing context where development aid is shrinking, and philanthropy alone cannot meet global needs.

Looking ahead, 2026 promises to be even more transformative. We will strengthen the Coalition of Governments and Intergovernmental Organizations for GPI, deepen regional dialogues and consultations, strengthen evidence and narratives that demonstrate the power of shared investment, and forge new partnerships with global networks and movements working towards reimagining development cooperation.

2025 has laid the foundations for the global adoption of GPI. In 2026 and beyond, we will build on this progress, broaden political support, strengthen partnerships, and ensure GPI continues to influence the evolution of global financing systems worldwide. We invite all those who believe in a fairer, safer, and more sustainable global future to join us in advancing the Global Public Investment vision rooted in shared responsibility, mutual benefit, and collective action.

We extend our heartfelt appreciation to our members, staff, steering committee, fiscal host, partners, our steadfast supporter the Ford Foundation, and friends whose unwavering commitment and collaboration made 2025 such a pivotal year.



**On behalf of the
Global Public Investment Network**
*(Stephen Chacha, Chairperson &
Harpinder Collacott, Executive Director)*

2025 Highlights ~ What We Achieved Together

Membership Growth



90 GPI Network Members, representing a 25% growth in Membership

- ▶ Member base expanded across 5 regions, strengthening our global community.

Political Momentum



Coalition Launched

- ▶ Governments and international organisations stepped forward through the Coalition on GPI.

Campaign Visibility



20+ media pieces **15+** committed champions

- ▶ Experts across governments, international organisations, academia, and civil society, amplified GPI across global media.

Convening Power



10+ events & **500+** participants engaged

- ▶ GPI featured at FfD4, UNGA, G20, and major multilateral spaces.



Global Public Investment – A twenty-first century approach to meet global challenges



We have entered a new era, requiring a remaking of financing and of multilateralism. The world needs to move beyond charity, towards sustainable, long-term investments; beyond donor-recipient dynamics of inequality, towards public accountability and shared prosperity. Global public investment needs to be the core of the new approach for the new era we are in."

Martin Abregu - Vice President of the Ford Foundation

Global Public Investment (GPI) harnesses both the power of mutual interest, that we are interdependent and the power of mutuality, that we achieve more by working together. It is an approach from which all countries benefit from shared solutions, to which all contribute according to their means, and in which all decide together as equals. It would strengthen accountability, and legitimacy, reduce fragmentation, and ensure that investments are appropriate, effective, and sustained.

Our Vision:

The GPI Network envisions a future where GPI becomes a central, organising concept in international development finance and reshapes how global development challenges are funded. We aspire to have GPI establish itself as a recognised and viable approach to financing public goods, driving significant progress in areas such as climate resilience, public health, and international cooperation. GPI should be seen as a vital complement to traditional aid, ensuring that all countries contribute, decide, and benefit equitably from global public goods.

Our Network

The GPI Network is a platform which brings together diverse organisations, governments, civil society, and academics from around the world to explore new ideas without defaulting to inherited assumptions and old systems thinking.

In 2025 our community grew. Our convenings, whether through member dialogues, strategy consultations, or public policy engagements, encouraged honest reflection and courageous visioning. Through these spaces we jointly imagined a financing model that is:



stable rather than sporadic



predictable rather than discretionary,



shared rather than hierarchical, and



participatory rather than imposed.

We propose a shared investment in our collective future. GPI rejects scarcity narratives and embraces a worldview in which financing is an expression of solidarity, interdependence, and global citizenship.

Our Theory of Change

The Theory of Change that sets out a long-term vision for GPI and the pathways that can move the world toward a fairer system of shared financing. The model identifies two types of pathways: **proof-of-concept pathways**, which demonstrate how GPI principles can work in practice, and **institutional pathways**, which focus on embedding shared contribution, shared decision-making, and shared benefit into global systems.

Within this broader landscape, the GPI Network plays a catalytic role. We prioritize four long-term interventions that help drive progress across the pathways: building evidence, shaping narrative, coordinating advocacy, and supporting a vibrant and diverse community. Through these interventions, the Network helps connect ideas, actors, and opportunities in pursuit of a more equitable and sustainable global financing future.

“

World leaders need to make public purpose a design principle of financing, and translate the common good into concrete missions where we work together to improve all of our lives. Global public investment would enable them to do that.”

Mariana Mazzucato - Economist and Founding Director of the UCL Institute for Innovation and Public Purpose



The Year GPI Stepped Forward

2025 — A Global Shift in Motion

The international system is in a period of reflection and adjustment. Across capitals, corridors of power, multilateral institutions, and policy communities, there is shared recognition that current challenges require a new approach to cooperation.

The world faces urgent shared challenges including the threat of resurgent infectious diseases, the risk of major disasters, and the need for cheap renewable energy technology, amongst others. These cannot be successfully addressed by countries working in isolation from each other, nor if a few countries monopolize or dominate the response. Inclusiveness, respect and dignity for all countries is essential for the co-creation of effective solutions.

This year, the time was ripe for GPI, an idea with over a decade of research, analysis, advocacy and campaigning backing it. In 2025, GPI evolved through two complementary strategic tracks that reinforced one another: **government-level** leadership and **civil society-driven advocacy**. Together, these efforts position GPI as a model of shared investment and shared responsibility.



May

Launch of the Campaign for Global Public Investment

July

Launch of the Coalition at Sevilla

September

First meeting of governments at the UNGA Week

Government Coalition — Shaping a Shared Future

The GPI Network, Club de Madrid and the Development Bank of Latin American and the Caribbean (CAF) launched the Coalition of Governments and International Organisations for Global Public Investment at the Fourth International Conference on Financing for Development in Sevilla in July 2025. The Coalition is one of the flagship initiatives of the Sevilla "Platform for Action" and will operate for three years until 2028. The GPI Network will act as Secretariat to the Coalition with the support of the other two partners.



“

As President of the G20, South Africa sees the need to fix the participation gap in international cooperation, and the need for new financing instruments to ensure the provision of global public goods. The need for global public investment is a no-brainer.”

Josephilda Hlope - Chair, Development Working Group of G20 South Africa

The Coalition's first meeting, held on the margins of the United Nations General Assembly in September, brought together high-level government officials and Permanent Representatives from **Kenya, Senegal, Belgium, Sweden, Colombia, Uruguay, Guatemala, Peru, and Croatia**, alongside representatives of the **Development Bank of Latin America and the Caribbean (CAF)** and the **International Chamber of Commerce**. The meeting also benefited from the presence of **Club de Madrid members, former President of Slovenia Danilo Türk and Former Prime Minister of Finland Mari Kiviniemi**, whose leadership experience as former Heads of State and Government added significant political weight and strategic insight to the discussion.

The Coalition is prioritising engagement with a diverse group of 55 forward-looking countries and several international organisations across all regions. This outreach aims to ensure balanced geographic representation, meaningful participation, and to reflect regional priorities and political contexts. Countries that are engaging with the Coalition are all countries that want to step forward and lead the reimagining of development cooperation and the wider international financial architecture.

This inclusive approach is also central to building a broad, representative, and durable coalition. The Coalition will select co-chair governments from across regions. Over a dozen countries are in the process of formalising involvement in the coalition, and the Secretariat is in conversation with over a dozen more. The first members of the coalition will be announced in early 2026 together with the co-chairs.

Plans are underway to build a strong and coherent public identity for the Coalition. This includes developing a communications framework, launching a dedicated website, and implementing a global visibility strategy to position GPI as a flagship initiative in the renewal of international public finance. These efforts will help ensure clarity, transparency, and recognition as the Coalition's work expands.



Civil Society Advocacy - Building Voice, Visibility, and Legitimacy

Running parallel to governmental engagement was a powerful groundswell of civil society-driven momentum. The Campaign for Global Public Investment, initiated not merely as communications but as public advocacy, created the narrative that allowed GPI to flourish.

Through this campaign, members and partners spoke with clarity, urgency, and optimism about the possibility of moving beyond outdated financing systems and into a more equitable and inclusive model.

Researchers, activists, policy advocates, development leaders, and community organizations helped explain GPI in accessible language, linking it to lived realities and national development conversations. They brought GPI into discussions in town halls, policy roundtables, newspapers, academic panels, and civic gatherings. The campaign ultimately ensured that the GPI concept did not sit exclusively in diplomatic channels — it lived among citizens, thinkers, advocates, and practitioners in multiple regions.

GPI became more tangible, a concept people began to recognize and increasingly advocated for as a tool for fairness in financing. Rather than reacting to government developments, civil society advocacy advanced alongside them, demonstrating that this shift in thinking was not only politically driven from above, but socially supported from below.

“

In a time of polycrises, building a new international architecture based around Global Public Investment is necessary, urgent, feasible, and widely supported.

María Elena Agüero - Secretaria General del Club de Madrid



the campaign for global public investment

VIRTUAL PUBLIC LAUNCH

The common challenges our world faces and how countries can work together to fund them in an effective and equitable way.

May 29, 2025
9am New York
3pm Brussels

SPEAKERS INCLUDE



Helen Clark
Former New Zealand
Prime Minister



Winnie Byanyima
Executive Director,
UNAIDS



Martin Abregu
Vice President -
International Programs,
Ford Foundation



Mandeep Tiwana
Interim Co-Secretary
General, CIVICUS



Andrea Ordoñez
Co-Founder,
Southern Voice
[MODERATING]



Harpinder Collacott
Executive Director,
Global Public Investment
Network



STRENGTHENING PRINCIPLES FOR GLOBAL COOPERATION IN THE FINANCING FOR DEVELOPMENT (FFD) IV OUTCOME DOCUMENT

FIBES, ROOM 19 (+ ONLINE)
JULY 2, 12:30-2:00 PM



Reframing the Conversation

In 2025, the GPI Network played a role in reshaping how the global community understands development financing, not only through our own advocacy, but by amplifying and aligning with a broader shift in thinking emerging across policy spaces, intellectual commentary, and public discourse. The dominant narrative of the year began moving away from aid and toward systems grounded in shared responsibility, and mutual accountability.



Asia is driving new narratives and initiatives for development and sustainability. GPI's inclusive framing reinforces the need for more Asian voices and perspectives to shape global financing models—ensuring equity and cooperation in addressing shared challenges.”

*Anthea Mulakala - Senior Director,
The Asia Foundation*

Horizon for Change



There was a heightened recognition of the urgent need for **stable, long-term financing** to support essential (global) public goods, including health systems, HIV/AIDS response, climate adaptation, resilience, digital equity, and social protection. Policymakers and advocates underscored that societies require reliable investment, not unpredictable, discretionary funding cycles vulnerable to geopolitical volatility.

Working together as equals



A growing number of thought leaders emphasized that **development should be recognised as a shared partnership** where all countries participate as contributors and co-owners of global solutions. This shift questioned entrenched hierarchies in the aid system calling instead for investment models that are transparent, co-governed, and guided by the public good.

Multilateral renewal



A third narrative trend centered on **renewing and democratizing multilateralism**. There was a clear call for international institutions and financing structures that represent a broader diversity of voices — where decision-making is not concentrated among a handful of powerful states, but shared among many.

Looking Ahead to 2026

As we look to the next year, we do so with ambition, humility, and a deep belief in the collective power of partnership.

We are opening a space of invitation, to vision, to co-create, and to deepen the transformation already underway. The coming year the network will:



strengthen the Coalition of Governments and International Organisations — broadening membership, deepening engagement, and consolidating the political will behind shared investment



ensure civil society voice remains central — as a full participant, co-designer, and conscience in shaping GPI



develop policy alternatives and innovations — for governments and international organisations to pilot and adopt



invite new allies into the conversation — across sectors, geographies, and levels of influence



evolve GPI not as a fixed model, but as a living framework — responsive to the diverse needs and voices of those it seeks to serve

The movement toward Global Public Investment is a journey of many voices, and the next chapter will be authored by a community of actors working in solidarity.



Our Membership: A Strong and Diverse Community

90 members

representing community-based organizations, national and regional coalitions, global policy institutes, development advocacy networks, civic accountability platforms, research centers, and social justice organizations. Their commitment has been essential to our achievements.



Voices from our members

“There is an urgent need for systemic changes in how public funds are mobilized and used. Inclusion, equality and participation need to be at the heart of financing. That’s why over 50 civil society organisations are backing the campaign. Global Public Investment is a profound commitment to transforming international cooperation.”

Mandeep Tiwana - Secretary General, CIVICUS

“Global Public Investment has been pivotal in how we reimagine development and financing, and central to shaping our contributions to FfD4 and global health reform discussions. It provides a robust framework for building more inclusive and sustainable systems that serve the poorest and most marginalised. Being part of the GPI Network has been truly inspiring, working across communities, governments, philanthropy and academia to advance this agenda.”

Mike Podmore - Executive Director, StopAids

“The events of 2025 highlighted the urgent need for Global Public Investment (GPI). The sudden dissolution of USAID revealed how vulnerable countries are to politically driven aid cuts, and why global financing must be more predictable and collectively owned. GPI offers a path forward—rooted in shared contribution, shared voice, and shared benefit—so essential investments in health, climate, and social protection are protected from volatility and better serve global equity and resilience.”

Danny Gotto - Founder and Executive Director of Innovations for Development (I4D)

In 2026, the GPI Network will continue to grow the Coalition of governments and deepen civil society engagement towards a financing architecture that reflects equity, courage, and imagination.

We invite you to step into this moment with us.
The horizon is shifting, and we are building what comes next.

Join the movement.

Add your voice.

Add your leadership.



globalpublicinvestment.net

Follow Us

